# 5y B com | Paper / Subject Code: 79310 / Commerce III | 345

Q. P. Code: 23779

Time: 3 Hours	Marks: 100
Please check whether you have got the right question paper.	
N.B.: 1. All questions are compulsory.  2. Figures to the right indicate maximum marks.	
2. Figures to the right mulcate maximum marks.	
Q1. Objective Questions:	
A) Choose the correct answer from the options given below (any ten): (10 M	larks)
1. Time study is propounded by	
(F.W. Taylor, Peter Drucker, Luther Gulick)	
2 refers to team spirit.	
(Equity , Discipline , Esprit De Corps)	<i>§</i> **
3. Indian ethos in management means the application of principles of manager	ment
according to our <u>and the state of wisdom</u> .	
( modern , ancient , global)	
4. Planning premises are assumptions and	
(goals, predictions, policies)	
5 is a modern programmed technique of decision-making.	
(Brainstorming, Simulation, Attribute Listing)	
6predicts that certain things would happen in certain way.	
(Probability Theory, Game Theory, Linear Programming)	
7. Line and staff organisation is suitable for business firms.	
(large , small , tiny)	
8 delegation gives clarity to subordinates about the work expected	ed.
(Oral , Written , General)	
9. Understructure employees' work under dual authority.	
(Line , Informal , Matrix)	
10. The first step in controlling process is	
(identifying deviation, establishment of standards, measurement of perfor	mance)
11is financial factor influencing motivation.	
(Job security, Bonus , Participation)	
12 is a quality of a good loader	
(Optimism, Planning, Controlling)	
있는데 보통하는 경우 전에 가는 사람들이 하는데 하면 하면 하면 보다는데 하는데 하는데 하는데 하는데 하는데 하는데 하는데 하는데 하는데 하	

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### B) State whether the following statements are True or False (any ten): (10 Marks)

- 1. Professional management approach is required for success in business.
- 2. Human Relation Approach places higher importance to industrial productivity.
- 3. Indian Ethos focuses more on process oriented work culture.
- 4. Planning is the primary function of management.
- 5. Management Information System helps in decision-making.
- 6. Decision-making is occasional in nature.
- 7. Good organisation structure facilitates efficient management.
- 8. Virtual Organisation is possible without Information Technology.
- 9. Ideal span of management ensures good team spirit.
- 10. In Management Audit, only financial aspects are reviewed.
- 11. A leader acts as a link between top management and employees.
- 12. Motivation is a predictable task.

#### Q 2. Answer any two of the following:

(15 Marks)

- a) Define Management. Briefly discuss management skills and competencies in  $21^{\rm st}$  century.
- b) Discuss briefly any eight Principles of Management by Henry Fayol.
- c) Describe Peter Drucker's Modern Management Approach.

#### Q3. Answer any two of the following:

(15 Marks)

- a) Explain the components of Planning.
- b) What are the advantages of Management By Exception?
- c) Explain the techniques of Decision-Making.

#### Q4. Answer any two of the following:

(15 Marks)

- a) Distinguish between Formal and Informal Organisation Structure.
- b) Explain the Bases of Departmentation.
- c) Discuss the Barriers to Delegation of Authority.

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Q.5 Answer any Two of the following:

(15 Marks)

- a) Explain the factors influencing Motivation.
- b) Define Leadership. Explain its functions.
- c) What is Controlling? Discuss its features.

## Q6. Answer any four Short Notes:

(20 Marks)

- i) Functions of Management.
- ii) Steps in Planning Process.
- iii) Management Information System.
- iv) De-Centralization.
- v) Autocratic Style of Leadership.
- vi) PERT as a Controlling Technique.

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