Q.P. Code: 31921

[Time: $2\frac{1}{2}$ Hours]

[Marks:75]

Please check whether you have got the right question paper.

1. All questions are compulsory subject to internal choice. N.B:

2. All questions carry equal marks.

Attempt any 2 Questions O.I.

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- a) Explain why Project management is necessary?
- b) Write a note on Work integration Position.
- c) A Company is considering 2 Mutually exclusive Project with higher Net Present Value (NPV) Should be chosen.

Following are the particular of both the Projects:

Particulars	Project X (Rs.)	Project Y (Rs.)	
Cash Outflow	3,00,000	3,50,000	
Cash Inflow:	1		
Year			
1	95,000	1,40,000	
2	90,000	94,000	
3	85,000	80,000	
4	80,000	77,000	
5	80,000	78,000	

Assume the Company's required rate of return is 9% The Present Value of Rs. 1 at 9% discount rate for 5 year are as follows: -

HELL SHALL S	50 G-Z-50 - 6		4	
17	0.842	0.772	0.700	0.650
-	017	0.842	017 0.842 0.772	017 0.842 0.772 0.708

Q.2. Attempt any 2 questions:

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- a) Explain in detail SWOT Analysis with respect to Project management.
- b) Write a note Demand forecasting.
- c) Explain advantages of E-commerce in Project Management.

0.3 Attempt any 2 questions:

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- a) What is Risk? State & Explain Various types of risk in project.
- b) From the following information of S Ltd. & G Ltd. Compute Operating Leverage, Financial Leverage & combined Leverage.

Particular	S Ltd.	G Ltd	
Sales	9.000	19,200	
Variable Cost	6,000		
Fixed Cost	2,400	14,400	
Interest	400	4,000	

c) Company A Proposes to take over Company B Ltd. Goodwill may be taken at Rs. 48,000 for A Ltd. & Rs. 19,000 for B Ltd. The Stock of A Ltd. & B Ltd to be taken at Rs. 1,02,000 and Rs. 71,000 respectively.

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Their financial Position as on 31-12-17 were: -

Liabilities	A Ltd.	B Ltd.	Assets	A Ltd.	B Ltd.
Equity Share Capital	2,50,000	1,00,000	Fixed Assets	2,00,000	50,000
General Reserves	1,00,000	10,000	Investment	50,000	
Profit & Loss	50,000	0,000 15,000	Stock	1,00,000	65,000
A/c			Cash & Bank	85,000	30,000
Creditors	50,000	25,000	Debtors	15,000	5,000
Total	4,50,000	1,50,000	Total	4,50,000	1,50,000

Calculate the Net Asset Value Per share & find out the exchange Ratio.

Q.4 Attempt any 2 Questions

- a) Write a note continuous Improvement
- b) What is Planning Monitoring control cycle
- c) Discuss the execution tools for closing of project.

Q.5 Case Study :-

Falcon Ltd. in furnishing you the following information:-

Year	2006	2007	2008	2009	2010
EBIT	2240	2520	2800	2940	3220

Additional Information: -

- 1) Tax Rate @ 30%
- 2) Principal amount of loan is repayable equally along with interest payable on outstanding loans at the end of each year.
- 3) Loan amount in Consideration Rs. 7,000 lakh to be contracted at the rate of 9% p.a
- 4) Repayment Tenure: 5 Years
- 5) Total Capital investment in project: Rs. 10,000 lakh depreciable equally over 5 years.
- a) Prepare Loan Amortization Schedule
- b) Income Statement for 5 years
- c) Calculate Debt Service coverage Ratio

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